

Summary Sheet

Council Report

Advisory Cabinet/Commissioners' Decision Making Meeting – Monday 18th January 2016

Title

Capital Programme Monitoring 2015/16 and Capital Programme Budget 2016/17 to 2017/18

Is this a Key Decision and has it been included on the Forward Plan?

Yes, included on the Forward Plan for this meeting

Strategic Director Approving Submission of the Report

Stuart Booth – Acting Strategic Director of Finance and Corporate Services

Report Author(s)

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Ward(s) Affected

All

Executive Summary

The purpose of this report is to provide details of the current forecast outturn for the 2015/16 Capital Programme and to enable Commissioners and the Council to review the existing approved Capital Programme for the financial years 2016/17 to 2017/18. This report provides an update to the budget monitoring position reported to Commissioner Manzie's meeting of the 7th October 2015.

The Capital Programme 2015-2018 was approved at the Commissioners' Meeting of the 27th February 2015. Further, Commissioner Manzie's meeting of the 9th July 2015 approved the individual scheme carry forward requests from 2014/15 into the 2015/16 Capital Programme.

In addition, Council officers are currently engaged in developing a five year Capital Programme, spanning the period 2016-2021. This work will ensure that the Council's capital expenditure plans are aligned with its strategic priorities and vision for Rotherham. The development of the Capital Programme is being done in tandem with the development of the Council's Capital Strategy, and new standardised and strengthened arrangements for the future governance of both the programme and individual projects.

Recommendations

Commissioner Myers is asked to:

Note the current forecast outturn position for the 2015/16 Capital Programme, and approve the update to the Programme for 2016-2018.

List of Appendices Included

Appendix 1 – Children and Young People's Services Capital Programme
Appendix 2 – Environment and Development Services Capital Programme
Appendix 3 – Neighbourhoods and Adult Services Capital Programme
Appendix 4 – Resources Capital Programme

Background Papers

Report to Commissioners Meeting – 27th February 2015
Report to Commissioner Manzie's Meeting – 9th July 2015
Report to Commissioner Manzie's Meeting – 7th October 2015

Consideration by any other Council Committee, Scrutiny or Advisory Panel

N/A

Council Approval Required

Yes

Exempt from the Press and Public

No

Title

Capital Programme Monitoring 2015/16 and Capital Programme Budget 2016/17 to 2017/18

1. Recommendations

Commissioner Myers is asked to:

Note the current forecast outturn position for the 2015/16 Capital Programme, and approve the update to the Programme for 2016-2018.

2. Background – The Capital Programme 2015/16 – 2017/18

- 2.1 It is vital that the Council's Capital Programme and Capital Strategy maintain a strategic link with the Council's Corporate Plan, as capital projects play a key role in delivering the Council's strategic priorities. In addition, key themes within the Rotherham Improvement Plans (Children and Young People's and Corporate) are need input from key capital projects.
- 2.2 In order to ensure that the Council makes efficient and effective use of the capital resources available to it, it is important that the existing approved Capital Programme is kept under regular review and where necessary, revisions are made. This programme was last reviewed in October 2015, and has now been the subject of a further quarterly review.
- 2.3 The review of the current Capital Programme needs to be considered in the context of the work that is being undertaken to develop a five year Capital Programme for the period 2016–2021.
- 2.4 A report requesting approval for a finalised Capital Programme for 2016/17 will be presented in February 2016, together with an outline Programme for 2017-2021. The revenue impact of the Capital Programme will be reflected in the Council's Revenue Budget and Council Tax Setting Report. The prudential borrowing requirement arising from the Capital Programme will be reflected in the Prudential Indicators and Treasury Management and Investment Strategy. All these reports will be presented at the same meeting.

3. Key Issues

- 3.1 The 2015/16 Capital Programme forecast against budget, as at the end of November 2015, is shown in the Directorate summary table presented below.

| | 2015/16 | | | |
|--|--------------------------------|---|---------------------|--|
| | Original Approved Budget | Forecast (October 2015 report) | Revised Forecast | Variance to October 2015 Forecast |
| Directorate | £m | £m | £m | £m |
| Children & Young People's Service | 12.035 | 12.035 | 11.650 | -0.385 |
| Environment & Development Services | 26.385 | 24.797 | 24.924 | 0.127 |
| Neighbourhoods & Adult Services | 39.636 | 37.814 | 36.670 | -1.144 |
| Resources | 2.466 | 2.784 | 2.782 | -0.002 |
| TOTAL | 80.522 | 77.430 | 76.026 | -1.404 |

3.2 The 2016/17 and 2017/18 Capital Programme forecast against budget, as at the end of November 2015, is shown in the Directorate summary table presented below.

| | 2016/17 | | | 2017/18 | | |
|--|--------------------------------|---|---------------------|--------------------------------|---|---------------------|
| | Original Approved Budget | Forecast (October 2015 report) | Revised Forecast | Original Approved Budget | Forecast (October 2015 report) | Revised Forecast |
| Directorate | £m | £m | £m | £m | £m | £m |
| Children & Young People's Service | 3.097 | 3.097 | 3.826 | 0.550 | 0.550 | 0.550 |
| Environment & Development Services | 7.706 | 11.299 | 11.302 | 4.918 | 6.857 | 7.003 |
| Neighbourhoods & Adult Services | 36.504 | 36.504 | 36.860 | 36.747 | 36.747 | 36.747 |
| Resources | 1.596 | 1.596 | 1.662 | 0.721 | 0.721 | 0.722 |
| TOTAL | 48.903 | 52.496 | 53.650 | 42.936 | 44.875 | 45.022 |

3.3 A detailed analysis of the programme for each Directorate is attached at appendices 1 to 4. The financial implications of the Programme are reflected in the Council's Medium Term Financial Strategy (MTFS) and Treasury Management and Investment Strategy.

3.4 Summary

Compared to the original approved budget of £80.522m, the 2015/16 Programme is showing a revised forecast underspend of £4.496m. This represents a further reduction of £1.404m from the reported position in October 2015.

Directorate Programme Area Commentaries

3.5 Children and Young People's Services (CYPS) Capital Programme 2015/16 to 2017/18

- 3.5.1 The CYPS programme forecast outturn is **£11.650m**, which represents a forecast underspend of £385k. The total planned expenditure over the remaining two years of the programme is **£4.376m**. A copy of the current full programme is attached to this report at Appendix 1.
- 3.5.2 Three new projects have been added to the programme since the previous report, following approval by Karl Battersby, former Strategic Director, Environmental and Development Services, under his delegated powers, and have been developed in consultation with the Director of Lifelong Learning, Karen Borthwick. The projects are being funded from DfE school condition and basic need grant allocations, which are part of the approved funding envelope for CYPS capital projects for 2015/16.
- 3.5.3 **Badsley Moor Primary Classroom - £268k in 2015/16 and £65k in 2016/17** – This project involves two elements. Firstly, the provision of an additional classroom to meet an increase in pupil numbers at the school. This will allow the school to admit 90 pupils per year group. In addition, the scheme involves the replacement of external cladding and windows in the junior school building, to improve the teaching environment. Rooms are currently either very hot or cold, depending upon the environmental conditions
- 3.5.4 **High Greave Infants and Juniors – £5k in 2015/16 and £170k in 2016/17.** A project to relocate a modular classroom from Dalton Flanderwell to High Greave, to enable the movement of the children's centre from the school to its own building. The children's centre is currently located in the centre of the school and cannot be segregated, which poses safeguarding issues for the school and limits what services can be offered.

Within the CYPS Programme the major variances are highlighted below:

- 3.5.5 **Flanderwell Primary Expansion / Autism Resource - £42k underspend –** The outstanding contractual issues with Interserve have now been resolved, so there no further payments in respect of these two projects.

- 3.5.6 **Eldon Road, Eastwood, New Primary School - £98K overspend** - This project has provided a new primary school to deal with an increase in pupil numbers in the Rotherham Central area. The school fully opened to pupils on the 14th September 2015. This was a complex project which also involved the relocation of the allotments from the site. Additional costs arose close to completion of the building in respect of drainage works, building commissioning costs and the provision of a covered fire escape. However, this is an estimate of the predicted overspend, as the contract final accounts have not yet been settled. DfE grant allocations will be used to fund any overspend, so that there will be no impact on the Council's budget. The outturn position will be updated in the next budget monitoring report.
- 3.5.7 **Wickersley School and Sports College - £40k underspend** - This project has provided a 17 classroom new block to deal with the increase in pupil numbers at the school. The building became operational from the 2nd November, 2015. The forecast underspend has resulted from the fact that some of the risks included in the contingency did not materialise. However, this is an estimate of the saving, as the contract final accounts have not yet been settled. The outturn position will be updated in the next budget monitoring report.
- 3.5.8 **Property Adaptations - £500k re-profiled into 2016/17** – This project provides works to private properties to increase the Borough capacity for foster care placements. Feasibility work is ongoing on a number of properties, so these will come forward as projects in 2016/17.
- 3.5.9 **Entitlement for Early Years Provision (2 year olds) - £204k re-profiled into 2016/17** – The budget has been re-profiled into 2016/17 to meet future demand for increased 2 year old education, following the 2016 sufficiency analysis and to enable the creation of additional places to meet the future DfE introduction of 30 hours childcare per week.
- 3.6 Environment and Development Services (EDS) Capital Programme 2015/16 to 2017/18**
- 3.6.1 The EDS 2015/16 forecast programme outturn is **£24.924m**, which represents an increase of £127k from the previous report. The total planned expenditure over the remaining two years of the programme is **£18.305m**. A copy of the full programme is attached to this report at Appendix 2. The following projects have been added into the programme in 2015/16:
- 3.6.2 **Demolition of Swinton District Office Building and former Swimming Pool - £98k** - As a matter of urgency, on health & safety grounds, approval was granted by Commissioner Manzie on the 4th November 2015 to demolish the Swinton district office and the former swimming pool building. The area had recently seen a significant increase in anti-social behaviour,

culminating in the district office being set on fire, leaving the building in a dangerous condition. The former swimming pool, adjacent to the site, was also seen as at risk of a further arson attempt. The cost of the demolition of the district office, £23k, is being funded by an insurance claim, and the cost of the former swimming pool, £75k, by prudential borrowing.

- 3.6.3 **Suitability Works in Riverside House - £367k** – These works were formally approved by Commissioner Manzie on the 25th September 2015. The project encompasses various suitability and improvement works to Riverside House. This is to facilitate team relocations to support activities within the Corporate and Children's Improvement Plans, the Council's Customer Access Delivery Plan and further enable the rationalisation of the Council's operational estate. Works include security partitions and ICT to meet the privacy requirements of the Multi Agency Safeguarding Hub (MASH) and South Yorkshire Police. In addition, a new Members Room has been created, along with improvements to the management suite, to provide more desk space for management support staff. Finally, improvements have been made to the customer service centre and to enable the Housing Key Choices office to move into Riverside House.
- 3.6.4 **Wath Montgomery Square - £224k** - As a matter of urgency, on health and safety grounds, approval was granted by Commissioner Manzie on the 9th October 2015 to undertake works to remove asbestos from the shop units in the Square. There is an additional sum for works to the canopies above the shops, £32k, which is being funded by the HRA, as the buildings are HRA properties.
- 3.6.5 **Works at All Saints Public Toilets - £13k** – This is an invest to save proposal to fund the conversion of the public toilets to an un-manned facility, removing the requirement for an attendant. The project involves the installation of a turnstile, CCTV, UV lighting and an emergency telephone line.
- 3.6.6 **Herringthorpe Valley Flood Defence Scheme - £30k** – Grant funding has been provided by DEFRA for carrying out feasibility and design work for a scheme to alleviate potential flooding in Herringthorpe Valley. There is currently £270k earmarked in the Environment Agency's Medium Term Plan for the construction of the scheme in 2016/17. This scheme is included in the proposals for the 2016-21 Capital Programme development.
- 3.6.7 In addition, within the EDS Programme there are a number of individual variances, the major ones are highlighted below.
- 3.6.8 **Library facilities - £39k has been re-profiled into 2016/17** – Decisions are still awaited on the proposed relocation of Maltby library into the Maltby Joint Service Centre and the alternative service delivery model for community libraries, which includes self-service kiosks.

- 3.6.9 **High Street Public Realm - £82k underspend in 2015/16.** The works to improve the High Street, which includes the Steel Heart sculpture, are nearing completion. Three new keystones and flood lighting at the Heart of Steel are still to be installed. A second scheme to complete the remaining properties on High Street, and extend the project into Westgate, is part of the proposals for the 2016-21 Capital Programme development.
- 3.6.10 **Firsby Reservoir Phase 2 - £13k re-profiled into 2016/17.** The principal works in respect of Phase 2 of the scheme have now been completed and the reservoir has been removed from the statutory list of large raised reservoirs, therefore, the reservoir is now officially discontinued. Consideration is now being given to the scope and the timing of the remaining site ecological works, as a result £13k has been re-profiled into 2016/17.
- 3.6.11 **Street Lighting – Increase in the forecast of £104k in 2015/16 and a reduction of £55k in 2016/17** – The project is to replace street lighting columns and the existing street lights with LEDs, on an invest to save basis, with projected energy consumption savings of 50-60%. 800 street lighting columns have been replaced in 2015/16 to date, with a further 200 planned by year end. 11,900 lanterns have now been replaced in 2015/16 with a further 1,600 planned by year end.
- 3.6.12 **A57 Improvement Scheme - £16k re-profiled into 2016/17 and £16k into 2017/18.** Compensation negotiations in respect of land acquisitions are still ongoing, so part of the expenditure has been re-profiled into future years.
- 3.6.13 **Pool Green Roundabout – £140k underspend in 2015/16.** The new junction, renamed New York Junction, opened in July 2015. The project involved the replacement of the Main Street Roundabout with a signalised junction, the widening of the Centenary Way approaches to 3 lanes, and accommodating the right turn movements from Main Street and Centenary Way. The project is funded through a mixture of ERDF grant, DfT grants and prudential borrowing. The forecast underspend has resulted from the fact that some of the priced risks did not materialise and the contract incentivised the contractor to seek cost savings throughout the works. However, this is an estimate of the saving, as the contract final accounts have not yet been settled. The outturn position will be updated in the next budget monitoring report.
- 3.6.14 **Old Flatts Bridge (Parkway – A630) – £186k underspend in 2015/16.** Works have now been completed in respect of the replacement of elements of this bridge on the Parkway. The forecast underspend has resulted from the fact that some of the priced risks did not materialise and the contract incentivised the contractor to seek cost savings throughout the works. However, this is an estimate of the saving, as the contract final accounts

have not yet been settled. The outturn position will be updated in the next budget monitoring report.

3.6.15 A630 Sheffield Parkway Widening - £200k re-profiled from 2015/16 into later years. In October 2015 the Sheffield City Region (SCR) approved the Outline Business Case for this project, for which SCR/DfT outline approval has been granted, subject to the business cases being developed and approved. The Full Business Case is now being produced. Costs have been re-profiled to reflect the current timetable for the scheme.

3.6.16 Connectivity – Realignment of Local Transport Plan (LTP) grant allocations, with an increase of £150k in expenditure in 2015/16, funded by a £150k reduction in the Network Management capital budget. Works are due to finish in early January on the refurbishment of the traffic lights at Clifton Lane crossroads, with additional crossing facilities on Doncaster Road and Wharncliffe Street, together with the conversion of the 2 existing crossings to cycle/pedestrian crossings. The works will also include high quality paving in front of Clifton Park and the introduction of a walking route between the town centre and the park, through the use of enhanced paving materials and finger post ‘wayfinder’ signs. Funding has been switched between budget heads in line with identified priorities.

3.6.17 Capitalisation of Wheelie Bins - £52k increase in 2015/16. As part of the 2015/16 revenue budget setting the purchase of wheelie bins is being capitalised to generate a revenue saving. This capitalisation is currently estimated to be £134k. The prudential borrowing costs are being met by the Service.

3.7 Neighbourhoods and Adults Services (NAS) Capital Programme 2015/16 to 2017/18

3.7.1 The NAS 2015/16 forecast programme outturn is **£36.670m**, which represents a further reduction of £1.144m from the previous report, with total planned expenditure over the remaining two years of the programme of **£73.607m**. A copy of the full programme is attached to this report at Appendix 3.

3.7.2 Following the announcement by the Chancellor of a 1% reduction in social rents in each of the next four financial years, the 2015/16 Capital Programme has now been fully reviewed, with a total in-year reduction of £2.9m from the original budget. This reduction includes a number of underspends and some re-profiling of expenditure into 2016/17. The 30 year HRA Business Plan is currently the subject of a full review. The conclusion of this work will be reflected in the next budget monitoring report.

3.7.3 Specifically, in order to manage this budget reduction the 2015/16 budgets for the following areas of activity have been further reduced:

- **Refurbishments - £101k reduction in budget**
- **Boundary Wall Treatments - £101k reduction in budget**
- **Sheltered Housing Communal Areas - £71k reduction in budget**
- **Garage Site Investment - £73k reduction in budget**

3.7.4 In addition, within the NAS Capital Programme there are a number of individual variances, the major ones are highlighted below.

3.7.5 **Empty Homes – A further increase of £445k in the budget for 2015/16. The total increase from the original budget is now £1.539m.** This budget is to fund empty properties which require major refurbishment, where the cost is anticipated to exceed £4,000. This often occurs when a previous tenant has refused significant improvement works, so properties require new kitchens and bathrooms etc. prior to re-letting, or where properties are returned in a very poor condition. At the end of November 2015, 221 such home improvements had been completed.

3.7.6 A detailed review of the reasons for this additional spend has been undertaken. The key reasons and actions being taken to mitigate the additional spend are detailed below:

- Review void scope of works and aim to carry out more minor works to empty properties, so reducing major works;
- Work more closely with housing management on tenancy management, ensuring tenancy issues are robustly dealt with and poorly maintained gardens are targeted during the tenancy, rather than when a property becomes empty, leading to significant costs; and
- Increase inspections, prior to a property becoming empty, to highlight issues with properties.

3.7.7 **Replacement of Communal Doors - £399k re-profiled into 2016/17.** This is a continuation of the scheme in 2015/16 and will result in all communal entrances to flats having high security entrance doors fitted with key management systems. So far this year, 6 communal entrance doors/systems have been replaced. The budget has been re-profiled into 2016/17 due to the late completion of the tender for the remaining 67 communal door works. **These works will be funded from the existing approved 2016-17 Programme by reducing the Refurbishments budget by £399k in that year.**

3.7.8 **Fair Access For All – Public Sector Adaptations – A further £224k underspend; Private Sector Adaptations – A further £145k underspend.** The total estimated underspend for the year is; **Public Sector - £698k; Private Sector - £303k.** This budget funds the ongoing

provision of disabled adaptations to Council and private dwellings. By the end of November 2015 there have been 240 public sector completions and 144 private sector completions. The current forecast underspend is a result of a 12 week backlog of assessments within the Community Occupational Therapy service. Although action is being taken to clear this backlog, it will not be cleared within the current financial year.

- 3.7.9 **New IHMS ICT System - £153k re-profiled into 2016/17.** The Universal Housing ICT system continues to be developed. Phase 1 went live in October 2015. It is now planned to go live with Phase 2 – Repairs and Maintenance in April/ May 2016, hence the re-profiling of expenditure into 2016/17.
- 3.7.10 **New Build Disabled Persons Bungalows - £186k re-profiled into 2016/17.** This project is to construct 4 Disabled Person Unit bungalows, two located in Kimberworth and two located in Thurcroft. As a result of delays in finalising the detailed specification, the project is now scheduled to complete in May 2016.
- 3.7.11 **Canklow Phase 1 & 2 - £100k re-profiled into 2016/17.** This is a multi-year programme of activity to regenerate an area within Canklow, through Housing Market Renewal. The project is focused on the demolition, buy back and refurbishment of public and private sector properties in the area. Delays to the acquisition of properties has led to the re-profiling of part of the budget into 2016/17.
- 3.7.12 Other programme highlights within the NAS capital programme include the following:
- **Refurbishments** – 685 properties have received works to date in 2015/16.
 - **Replacement of Central Heating Systems / Boilers** - There is an ongoing programme of Central Heating replacements in order to reduce the ongoing revenue cost of repairing and maintaining the Buderus and Alpha boilers. So far this year, 884 central heating boilers and/or distribution systems have been replaced.
 - **Strategic Acquisitions** - In 2015/16 to the end of December 2015 the Council have acquired 6 properties in Wadsworth Road, Bramley, and 9 properties in Sawn Moor Avenue, Thurcroft.

3.8 Resources Capital Programme 2015/16 to 2017/18

- 3.8.1 The Resources programme 2015/16 forecast outturn is now **£2.782m**, a reduction of £2k from the previous report, with a further **£2.384m** of investment in the remaining two years of the current programme, an increase of £67k. A copy of the current full programme is attached to this

report at Appendix 4. No new projects have been added to the programme since the last report.

3.8.2 New Social Care ICT System (Liquid Logic) – The Capital / Revenue funding split for this project has been reviewed since the last report. **This has resulted in a small, £2k, reduction to the forecast for 2015/16 and an increase of £66k to the budget for 2016/17, giving a new budget of £379k for 2016/17.** There is a corresponding reduction in revenue funding required, which has been taken account of in the preparation of the 2016/17 revenue budget. In agreement with the Social Care Systems Improvement Board, the target go live date for the Children's system has been put back from the 8th February to the 11th April 2016 and for the Adult Services system from the 12th April to the 19th July 2016.

3.9 Funding of the Capital Programme

3.9.1 The table shown below outlines the revised funding strategy associated with the schemes profiled above and detailed in the Appendices 1 to 4.

| | 2015/16 | | 2016/17 | | 2017/18 | |
|-------------------------------|-----------------|------------------|-----------------|------------------|-----------------|------------------|
| | Approved Budget | Revised Forecast | Approved Budget | Revised Forecast | Approved Budget | Revised Forecast |
| Funding | £m | £m | £m | £m | £m | £m |
| Grants & Contributions | 23.015 | 22.974 | 7.499 | 10.475 | 4.259 | 6.010 |
| Prudential Borrowing | 21.954 | 20.315 | 7.450 | 9.018 | 3.650 | 3.985 |
| Usable Capital | 1.824 | 3.432 | 1.100 | 1.200 | 1.100 | 1.100 |
| HRA GF Receipts | 0.100 | 0.100 | 0 | 0 | 0 | 0 |
| Major Repairs Allowance (HRA) | 24.280 | 24.262 | 21.386 | 21.489 | 20.946 | 20.946 |
| Revenue Contribs | 9.104 | 4.637 | 11.468 | 11.468 | 12.981 | 12.981 |
| HRA GF | 245 | 306 | 0 | 0 | 0 | 0 |
| Total | 80.522 | 76.026 | 48.903 | 53.650 | 42.936 | 45.022 |

3.9.2 The major variances to the funding of the overall Programme are in respect of the HRA Capital Programme. Specifically there has been a reduction of £4.467m in the use of revenue contributions to fund the Programme. This is a prudent approach and will allow time to fully assess the implications of the rent reduction policy on the HRA Business Plan. This will increase the HRA Revenue Reserve, to allow future flexibility at budget setting. In addition, it is estimated there will be an increase of £1.608m in the use of HRA capital

receipts, as a result of an increase in Right To Buy receipts. 102 properties have been sold up to the end of December 2015.

3.9.3 General Fund Capital Receipts Position as at 21st December 2015 -The table below provides the latest estimated General Fund capital receipts position as at 21st December 2015. There are £22m of brought forward uncommitted capital resources as at 1st April 2015.

| | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | Total |
|--------------------------------|----------------|----------------|----------------|----------------|----------------|---------------|
| | £000 | £000 | £000 | £000 | £000 | £000 |
| Uncommitted | 22,000 | 0 | 0 | 0 | 0 | 22,000 |
| Completed | 440 | 0 | 0 | 0 | 0 | 440 |
| Low Risk | 0 | 530 | 0 | 0 | 0 | 530 |
| Medium Risk | 688 | 1,328 | 49 | 1,700 | 41 | 3,806 |
| High Risk | 595 | 2,889 | 4,380 | 840 | 140 | 8,844 |
| | | | | | | |
| Maximum Total Capital Receipts | 23,723 | 4,747 | 4,429 | 2,540 | 181 | 35,620 |

4. Options considered and recommended proposal

4.1 The report provides a summary of the projected financial position of the Capital Programme at the end of 2015/16, as such no other option is applicable for appraisal or review.

5. Consultation

5.1 The relevant elements of the report have been produced in conjunction with officers engaged in capital projects across Directorates. In addition, the capital programme is managed and monitored through the Strategic Capital Investment Group (SCIG)

6. Timetable and Accountability for Implementing this Decision

6.1 Stuart Booth – Acting Strategic Director of Finance and Corporate Services
 Caroline Bruce – Interim Strategic Director of Environment and Development Services
 Paul Smith – Corporate Property Unit Manager
 Graeme Betts – Acting Strategic Director Adult Care and Housing
 David Richmond – Assistant Director of Housing and Neighbourhoods

7. Financial and Procurement Implications

- 7.1 These are contained within Section 3 of the report. Any revenue implications from the Capital Programme have been fully reflected in the Council's latest 2015/16 revenue forecast and its outline Medium Term Financial Strategy.

8. Legal Implications

- 8.1 All capital projects require input from legal services in relation to contracts.

9. Human Resources Implications

- 9.1 Delivery of the capital programme has to be carefully planned to ensure the skills and capacity to client and monitor contractors.

10. Implications for Children and Young People and Vulnerable Adults

- 10.1 Covered in section 3.3.1

11. Equalities and Human Rights Implications

- 11.1 Some of the objectives of particular capital projects will be to ensure equality of opportunity for a range of groups eg the development of the children's and adults' social care ICT system.

12. Implications for Partners and Other Directorates

- 12.1 The relevant elements of the report have been produced in conjunction with officers engaged in capital projects across Directorates. In addition, the capital programme is managed and monitored through the Strategic Capital Investment Group (SCIG)

13. Risks and Mitigation

- 13.1 The Capital Programme is funded through a number of sources: Prudential borrowing, capital grants and contributions, revenue contributions and capital receipts. Any uncertainty over the funding of the Programme rests on confirmation that grants/contributions and capital receipts continue to be available in coming years. Where funding sources are volatile in nature, the risks will be managed by continually keeping the programme under review.

14. Accountable Officer(s)

Stuart Booth – Acting Strategic Director of Finance and Corporate Services

Caroline Bruce – Interim Strategic Director of Environment and Development Services

Paul Smith – Corporate Property Unit Manager

Graeme Betts – Acting Strategic Director Adult Care and Housing

David Richmond – Assistant Director of Housing and Neighbourhoods

Approvals Obtained from:-

Acting Strategic Director of Finance and Corporate Services:- Stuart Booth

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